

## Message from

BOARD CHAIRMAN

Albert Obongonyinge



### 2025 at a glance

As we close another remarkable year, I am pleased to present BRAC Uganda Bank Ltd.'s performance, marked by a Balance sheet growth of 9%. This year has been defined by strong operational performance and meaningful social impact, underpinned by disciplined execution, robust risk management, and a relentless focus on serving our customers— particularly women at the bottom of the pyramid in hard-to-reach communities.

Sustainability remains central to our operations. Our efforts were recognized by the Institute of Certified Public Accountants 2025 Financial reporting (FiRe) awards in the Tier 2 Banks' category for excellence in sustainability reporting, alongside global recognition from the World Savings and Banking Institute for Inclusive Banking and Social Impact.

These accolades reflect our commitment to responsible growth, strong governance, and measurable social impact.

Our "high-tech - high touch" strategy continues to guide our growth and expansion. This year, we opened new branches in Rakai and Nakasongola, while our digital platforms achieved remarkable adoption, positioning the Bank for scalability, resilience, and customer-centric innovation.

We remain committed to strengthening corporate governance frameworks amid an evolving economic and regulatory landscape. Simultaneously, we have deepened and broadened strategic partnerships that align with our mission to drive impact at scale.

### Outlook for 2026

While global macroeconomic and political challenges are likely to influence the banking sector, we remain resolute in our mission and values. Our strategic focus for the year ahead includes enhancing cybersecurity readiness, deepening market outreach, driving deposit growth, implementing cultural transformation initiatives, and strengthening performance management across our network.

I am deeply grateful to our customers, regulators, strategic partners, shareholders, and fellow Board members for their steadfast support. I also extend heartfelt appreciation to our dedicated staff, whose passion and commitment bring our mission to life.

Together, we will continue driving transformative impact in the communities we serve. With BRAC Uganda Bank Ltd, **"Now, you can do more!"**

## Message from

MANAGING DIRECTOR

Nkosilathi Moyo



BRAC Uganda Bank Ltd (BUBL) has demonstrated resilience in the face of a turbulent operating environment, by continuing to register a positive growth trajectory in most key performance indicators, reflecting disciplined execution, prudent risk management and focus on customer experience. The 2025 performance is attributed to improved operational efficiency, continuous capacity building and increased customer engagement.

In line with the Bank's operating philosophy of **"Impact at Scale"**, our strategic focus is to continue driving growth in our customer base through unwavering commitment to exceptional customer service, focus on building long term relationships and innovative solutions to the people at the bottom of the pyramid.

In response to the evolving business landscape, the Bank implemented a comprehensive staff development program across its network to enhance performance and drive excellence. This initiative was recognized by the Institute of Banking and Financial Services, highlighting our commitment to continuous professional development.

BUBL's commitment to leveraging technology while enhancing operational efficiency is further evidenced by the growing number of customers using our digital channels. The Bank's attainment of ISO:27001 Certification demonstrates our commitment to strengthening information security in the midst of increasing cybersecurity threats.

We remain unwavering in our mission to transform the lives of women at the bottom of the pyramid, particularly those living in poverty, in rural and hard-to-reach areas. Our commitment to sustainability continues to deepen through the integration of a comprehensive ESG Framework, embedding responsible, impact-driven practices across our entire network.

Looking ahead, the Bank is resolute in its strategic focus of driving financial inclusion in the face of an evolving operating environment by deepening outreach in existing markets, leveraging on our strategic partnerships to amplify our impact. At the same time, we will accelerate deposit growth, drive a bold cultural transformation across the bank network, and strengthen our talent management agenda.

2026 is a special year for the BRAC family in Uganda as we will be celebrating 20 years of **Sustainable Impact and Inclusive Growth**.

I extend my deepest appreciation to our strategic partners, shareholders, and the Board of Directors for their unwavering confidence and steadfast support. To our staff, whose dedication, ingenuity, and passion define who we are, thank you. To our valued customers, I express my heartfelt gratitude for your continued trust and loyalty. You remain at the centre of everything we do.

## SUMMARY FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 BRAC UGANDA BANK LIMITED

### REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS TO THE MEMBERS OF BRAC UGANDA BANK LIMITED

#### Opinion

The summary financial statements, which comprise the summary statement of financial position as at 31 December 2025, the summary statement of comprehensive income for the year then ended and related other disclosures (together "the summary financial statements"), are derived from the audited financial statements of BRAC Uganda Bank Limited for the year ended 31 December 2025.

In our opinion, the accompanying financial statements are consistent, in all material respects, with the audited financial statements as at and for the year ended 31 December 2025, in accordance with the Financial Institutions Act Cap 57, Laws of Uganda and the Financial Institutions (External Auditors) Regulations, 2010.

#### Summary Financial Statements

The summary financial statements do not contain all the disclosures required by IFRS Accounting Standards as issued by the International Accounting Standards Board, the Financial Institutions Act, Cap. 57, Laws of Uganda and the Companies Act Cap. 106, Laws of Uganda. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and our report thereon.

#### The Audited Financial Statements and Our Report thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated 29 April 2026. That report also includes:

- An emphasis of matter – comparative information section that draws attention to Note 42 in the audited financial statements. Note 42 of the audited financial statements indicates that the comparative information presented as at and for the year ended 31 December 2024 has been restated.

- An other matter relating to comparative information section, that indicates that the financial statements of BRAC Uganda Bank Limited as at and for the year ended 31 December 2024, excluding the adjustments described in Note 42 to the audited financial statements were audited by another auditor who expressed an unmodified opinion on those financial statements on 25th April 2025.

- The communication of key audit matters. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period.

#### Directors' responsibility for the summary financial statements

The directors are responsible for the preparation of the summary financial statements in accordance with the Financial Institutions Act, Cap. 57 Laws of Uganda and Financial Institutions (External Auditors) Regulations, 2010.

#### Auditor's Responsibility

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), "Engagements to Report on Summary Financial Statements".



KPMG  
Certified Public Accountants  
3rd Floor Rwenzori Courts  
Plot 2 & 4A, Nakasero road  
P O Box 3509  
Kampala, Uganda  
Date: 29 April 2026

### SUMMARY STATEMENT OF FINANCIAL POSITION AS 31 DECEMBER 2025

	2025	* Restated 2024
	Ushs '000	Ushs '000
<b>ASSETS</b>		
Cash and balances with Bank of Uganda	2,439,617	2,466,889
Balances with banking institutions	74,744,477	55,597,370
Investment Securities	7,525,003	4,586,555
Due from group companies	109,694	4,682,677
Loans and advances (Net)	207,615,176	196,828,562
Other assets	4,113,441	3,306,361
Property, equipment and right of use assets <sup>1</sup>	17,284,915	15,286,511
Intangible assets	4,958,556	7,859,392
Tax recoverable	41,911	41,911
Deferred tax asset	2,420,236	4,656,890
<b>Total assets</b>	<b>321,253,026</b>	<b>295,313,118</b>
<b>LIABILITIES</b>		
Customers' deposits	154,181,169	122,096,300
Borrowings	70,748,374	77,346,701
Due to group companies	1,892,315	7,365,293
Other liabilities	29,243,760	29,234,256
<b>Total liabilities</b>	<b>256,065,618</b>	<b>236,042,550</b>
<b>SHAREHOLDERS' EQUITY</b>		
Share capital	54,421,880	54,421,880
Accumulated profits/losses	8,723,988	3,724,988
Regulatory credit risk reserve	726,580	465,740
Proposed dividends	1,314,960	657,960
<b>Total shareholders' equity</b>	<b>65,187,408</b>	<b>59,270,568</b>
<b>Total liabilities and shareholders' equity</b>	<b>321,253,026</b>	<b>295,313,118</b>

\* The comparative information has been restated to correct a material error relating to the non-accrual of management fees and the resulting impact on the deferred tax asset balance, related party payables, applicable taxes payable, and retained earnings, as disclosed in Note 42 to the audited financial statements.

### SUMMARY STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2025

	2025	* Restated 2024
	Ushs '000	Ushs '000
<b>INCOME</b>		
Interest on deposits and placements	5,574,305	3,274,471
Interest on loans and advances	105,203,752	101,003,728
Interest on Investment Securities	703,299	170,805
Other income	9,064,028	7,508,972
Foreign exchange income	74,526	44,471
Fees and commission income	7,099,215	6,394,812
<b>Total income</b>	<b>127,719,125</b>	<b>118,397,259</b>
<b>EXPENDITURE</b>		
Interest expense on deposits	9,650,810	7,388,963
Interest expense on borrowings	10,755,273	10,413,863
Other interest expense	2,062,905	2,147,884
Expected credit loss on financial assets	4,645,270	5,114,836
Management fees	2,401,038	3,245,982
Operating expenses	89,392,375	80,937,557
<b>Total expenditure</b>	<b>118,907,671</b>	<b>109,249,085</b>
Net profit before tax	8,811,454	9,148,174
Income tax charge	2,236,654	2,788,912
Net profit after tax	6,574,800	6,359,262
Other comprehensive income	—	—
<b>Total comprehensive income</b>	<b>6,574,800</b>	<b>6,359,262</b>

\* The comparative information has been restated to correct a material error relating to the non-accrual of management fees and the resultant impact on tax balances and donation expenses, as disclosed in Note 42 to the audited financial statements.

### III OTHER DISCLOSURES

	2025	2024
	Ushs '000	Ushs '000
Commitments		
Undrawn standby facilities	-	-
Undrawn credit lines	-	-
<b>Total</b>	<b>-</b>	<b>-</b>
<b>Non-Performing Loans And Other Assets</b>		
Non-performing loans and other assets	6,612,806	6,925,467
Interest in suspense	2,006,907	2,288,506
Bad debts written off	4,738,782	3,611,364
Large loan exposures	-	-
Insider loan exposures	231,235	-
<b>Capital Position</b>		
Core capital	53,562,610	44,005,602
Supplementary capital	2,723,167	2,599,850
<b>Total qualifying capital</b>	<b>56,285,777</b>	<b>46,605,452</b>
Total Risk Weighted Assets (RWA)	247,128,261	235,394,028
Core Capital to RWA	21.67%	18.69%
Total Qualifying Capital to RWA	22.78%	21.67%

### IV MESSAGE FROM THE DIRECTORS.

The above summary statement of financial position and summary statement of comprehensive income and other disclosures are derived from the financial statements of BRAC Uganda Bank Limited for the year ended 31 December 2025 which were audited by KPMG Certified Public Accountants and received an unmodified opinion. The financial statements were approved by the Board of Directors on 23 March 2026, discussed with Bank of Uganda on 16 April 2026 and authorised for issue by the Board of Directors on 29 April 2026.



Mr. Albert Obongonyinge  
Board Chairman



Mr. Nkosilathi Moyo  
Managing Director

BRAC Uganda Bank Limited is a financial institution regulated by Bank of Uganda under License Number 7.

